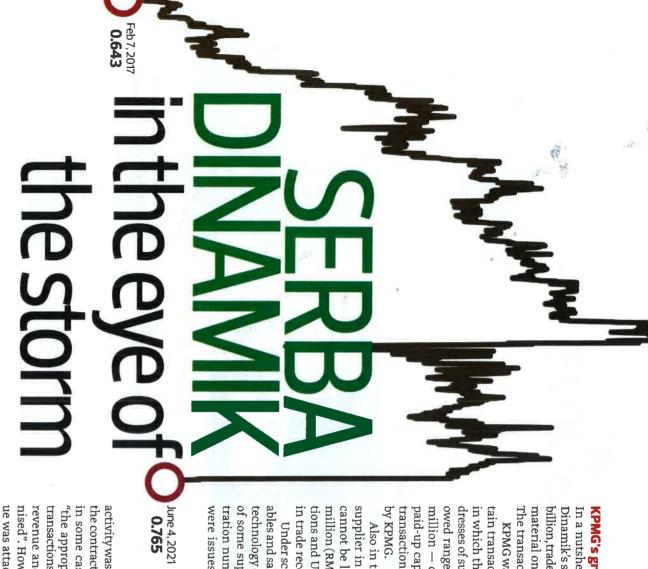
MINORITY SHAREHOLDERS WATCH GROUP

(Incorporated in Malaysia – Registration No.: 200001022382 (524989-M) BADAN PENGAWAS PEMEGANG SAHAM MINORITI BERHAD

The Edge Malaysia – Monday, June 7, 2021 (C) – Part 1



STORIES BY JOSE BARROCK, M SHANMUGAM AND ADAM AZIZ

n a week, Serba Dinamik Holdings Bhd has lost more than RM3 billion, or half of its market value, resulting in many market watchers saying that the company's stellar run has come to an end.

time and again that there is nothing untoward at Serba Dinamik, auditors KPMG's queries regarding more than RM4.54 billion worth of transactions at the company have unsettled investors. Since the disclosure of the While company officials, especially managing director and CEO Datuk Mohd Abdul Karim Abdullah (pictured), have said

red flags raised over these transactions, Serba Dinamik's stock has plunged more than 52%, over the week to close at 76.5 sen last Friday. "This is KPMG you are talking about, not some small audit firm, and Serba Dinamik is a huge company. Why would KPMG risk its relationship with such a successful company?" one market watcher asks.

Others prone to believe conspiracy theories say the issues at Serba Dinamik are also linked to recent shareholder issues at Sarawak-based company Cahya Mata Sarawak Bhd, and that high-level politics is involved. However, all this is pure speculation. With all the rumours flying, Serba Di

namik's response, other than claiming that there is no issue, has been that it is looking

rial impact to the financial and operational aspects of the Group for the financial year well as the value that will render any mate Serba Dinamik, in its announcement to the local bourse, said, "The company takes the view that there is no issue with regard to the cy and existence of the

Serba Dinamik and KPMG did not respond

to questions sent by *The Edge* Serba Dinamik has perfo

Serba Dinamik has performed fantasti-cally well since its initial public offering in

In February this year, for its four quarters ended December 2020 (the company changed its financial year end to June 2021 recently), it chalked up a net profit of RM631.74 million on the back of RM6.01 billion in revenue. February 2017. At end-February 2017, just after its IPO, it announced a net profit of RM156.15 million from RM1.39 billion in revenue for its financial year ended December 2016 (FY2016).

This means that in four years, its net profit and revenue have gained more than fourfold, which is no mean feat considering how volatile oil prices have been and how most of its peers have fared, bleeding losses owing to the weak operating environment.

Brent Crude has, over the last five years, fluctuated between lows of just above US\$20

per barrel in April last year and highs of just above US\$85 in October 2018. Despite the volatility in oil prices, Serba Dinamik had never suffered a loss-making quarter since its IPO in February 2017, which, on hindsight, should have raised eyebrows.

The ballooning receivables and depleting cash pile at the company went unnoticed as well, until KPMG highlighted at the end of

last month matters pertaining to its stat-utory audit (see "Amid audit review, Serba Dinamik financials flag other risks"). Besides Serba Dinamik's stellar perfor-

mance, its share price, which had gained more than 120% prior to the recent development, was also the envy of other O&G companies, many of which had become penny stocks

The managing director of one publicly traded O&G outfit says, "We in the industry were perplexed by the (high) margins that Serba Dinamik was commanding, but of the share price, on capital gains. Everything course it's only on hindsight that everyone talks about these things, else the focus is on

its statutory audıt nas ıeu stock being pummelled. And now, KPMG's queries in relation ed to Serba

KPMG's grouses
In a nutshell, KPMG took issue with Serba
Dinamik's sales transactions worth RM2.32
billion, trade receivables (RM652 million) and
material on-site balances (RM569 million).
The transactions add up to RM3.54 billion. KPMG was also uncomfortable with cer

owed ranged from RM60 million to RM96 million — despite the companies having paid-up capitals of only RM100,000. These transactions were pegged at RM481 million tain transactions involving trade payables in which there were issues concerning addresses of suppliers, and where the amounts by КРМG.

in trade receivables with Serba Dinamik.
Under scrutiny as well were trade receivables and sales transactions for information Also in the spotlight is a customer and supplier in Bahrain, whose office address cannot be located, and which has US\$101 million (RM417.36 million) in sales transactions and US\$24 million (RM99.17 million)

technology contracts in which the invoices of some suppliers had no company registration numbers. In some instances, there were issues with the companies' names,

tractors, after which Serba Dinamik would receive the net amount. and with customers making payments directly to subcon-

activity was also not IT-related even though the contract was for IT purposes. KPMG had in some cases been unable to determine "the appropriateness of the contracts and transactions as well as the One customer's principal

revenue and cost recognised". However, no value was attached to these

secutive day last Tuesday, following the lifting of trading suspension the week before, which did little to shore up investor ing raised, Serba Dına-mik's stock hit limit down With these issues be-

There have been some questionable decisions as well, making market watchers wonder who is advising Serba Dinamik. For instance, last week, a

16.17% shareholder, Datuk
Abdul Kadier Sahib, who is also a non-independent non-executive director of Serba
Dinamik, withdrew his request made at
end-May—when the accounting issues first
surfaced—to convene an EGM and remove KPMG and appoint BDO in its place.

Cards seem to be stacked against Serba Dinamik

Just last week, the company's independent directors — Hasman Yusri Yusoff, Datuk Mohamed Nor Abu Bakar, Sharifah Irina Syed Ahmad Radzi, Tengku Datuk Seri Hasmuddin Tengku Othman and Rozilawati Basir — issued a statement saying that they "share concern in regard to the current situation of the company's corporate governance is at the highest level and we remain independent in executing our responsibilities".

This came on the back of pension fund Kumpulan Wang Persaraan (Diperbadankan), or KWAP, which has been a substantial shareholder since September 2017, selling down its stake in the company to below the 5% threshold. Prior to the selldown, KWAP had a 5.25% stake or 195.03 million shares.

ers, including the Employees Provident Fund (EPF), which has a 10.18% stake or 377.7 million shares, and state-controlled unit trust outfit Permodalan Nasional Bhd (PNB), which via its various funds has more than 5% stake (at end-April 2020 PNB had a 5.28% stake)

level of transparency and corporate govern-ance" at investee companies while PNB told news wire agency Reuters that it had "in-formed the Serba Dinamik board of direcdevelopments" have also expressed their displeasure.

EPF said it sought to ensure "the highest tors of the firm's deep concern about recent

cial Secretary Sarawak, which as at end-April 2020 had a 4.11% stake or 126 million shares Another large shareholder, State Finan-

has kept mum so far.

The Minority Shareholders Watch Group (MSWG), which viewed negatively Abdul Kadier's call for an EGM to remove KPMG, in a press statement, urged "all minority shareholders to vote against the resolution to remove the auditor (KPMG)".

There is no urgency to remove the auditor at this juncture." their findings and explain themselves work and report to Serba Dinamik's share-holders at the forthcoming AGM. The ex-ternal auditor should be around to defend MSWG said, "As part of good governance KPMG should be allowed to complete their

Kadier's proposal to remove KPMG, deeming it KPMG's responsibility "to highlight any issues of concerns, in particular those persuavywyrum man taining to financial trans-Investors Council (IIC) also objected to Abdul According to news reports, Institutional

actions and how contracts were awarded, which in Serba Dinamik's case appear to be questionable".

"Why the urgency to remove KPMG before the

commencement of investigation and the results of the investigation are known?" IIC asked.

speculation that it was in-deed investigating Serba Dinamik. It is also likely Late last week, the Securities Commission Malaysia confirmed market be looking into the comthat Bursa Malaysia may

Citi Research, most of the other analysts who cover the company have downgraded Serba Dinamik. TA Securities O&G analyst Kylie Chan Sze Zan, in a report after the accounting issues cropped up, wrote, "At this juncture, apprehension over Serba Dinamik's corporate governance and financial integrity weigh on sentiment ... We helieve investors will not completely rate out believe investors will not completely rule out

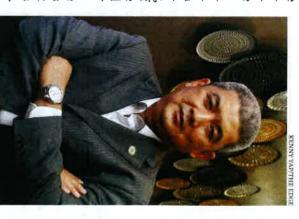
the possibility of accounting and operational irregularities on Serba Dinamik's part."
She downgraded Serba Dinamik to a "sell" from a "hold" previously, slashing her target price to RM1 from RM1.70 previously.

Some announcements have not

so often and all the time. panned out
One market watcher says he was put off
by Serba Dinamik being in the news ever
so often and announcements being made

new developments were never mentioned (by Serba Dinamik)," he says.

As an example, he says, in August 2017, Serba Dinamik sought to acquire a 30% stake in Almurisi Development Sdn Bhd for RM18.3 "There were some announcements that did not take off as expected, some of the company's plans did not pan out, but these new developments were never mentioned



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million as part of a plan to develop a mixed-use residential and commercial property in Pengerang, Johor, on a 70-acre site, but the project did not materialise. The gross devel-opment value of the project was pegged at RM600 million

According to court documents, Serba Dinamik was supposed to buy an additional 40% in Almurisi Development for RM26.23

million. However, nothing came of it.

Perhaps these issues, coupled with Serba
Dinamik's shareholders constantly being
in the news, have created a perception

Other than a 26.93% stake in Serba Dinamik, Abdul Karim is also a 32% shareholder in fabric company KPower Bhd and a 37% shareholder in concrete product manufac-

Meanwhile, non-independent non-executive director of Serba Dinamik, Datuk Awang Daud Awang Putera — who was Karim's partner but ceased to be a substantial shareholder in the company in June last year — has a 26.79% stake in Minetec Resources Bhd, where he is executive chairman. Awang Daud is also executive chairman at Aimflex Bhd, where he has a 29.03% stake. He ceased to be a substantial shareholder in Sealink International Bhd

While some pro-Serba Dinamik punters and bankers linked to the company say there is a lot of business envy in the industry, others say it is possible that more issues may surface at the company now that the alleged accounting problems have surfaced.

The RM7.7 billion Abu Dhabi Job
Serba Dinamik's reach has been impressive

- bagging jobs in Qatar, Oman, Indonesia,
India, Republic of Guinea, UAE, Bahrain,
Oman, Zambia, Turkmenistan, Uzbekistan,
Kazakhstan, Saudi Arabia and Kuwait among
others (see "Major announcements and jobs
secured by Serba Dinamik" on Page 60). To
put things in perspective, Serba Dinamik's
order book is a whopping RM18.7 billion.

A large job in Abu Dhabi — the RM7.7
billion contract secured in April 2020 from
Block 7 Investments LLC for engineering,
procurement and construction of an innovation hub, academic campus, related facilities and infrastructure — has also come

under the spotlight.

Questions have been raised as to who controls US-based Block 7 Investments.

Market talk has linked Abdul Karim with Block 7. However, at the time of the announcement in April 2020, Serba Dinamik had said that none of its directors or major shareholders or persons connected to it had any interest in the award.

According to news reports from the Middle East in April this year, Block 7 Investments is a joint venture (JV) between Efire Capital Holdings Ltd of Abu Dhabi and Serba Dinamik. But this could be a different Serba Dinamik.

mik from the listed entity here in Malaysia.
Efire's website says Block 7 is a JV between
Liwa Investment Holding of Abu Dhabi and
Serba Dinamik Holdings Ltd. Checks on Serba
Dinamik's annual report indicate that it does
not have any such entity within the group.
Liwa Investment Holding's vice-chairman is prominent businessman Hadef Salah Salem Bin Omair Al Shamsi, who, some
online sources say, is linked to the royal
family there.

transaction In a WhatsApp message to *The Edge*, when asked if he controls Block 7, Abdul Karim denies it, saying there is no related-party

Hopefully, there is more clarity after the appointment of an independent outfit to assess the issues raised by external auditor KPMG.