## MINORITY SHAREHOLDER WATCHDOG GROUP

BADAN PENGAWAS PEMEGANG SAHAM MINORITI BERHAD (Incorporated in Malaysia - Company No. 524989-M)

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Report unveiled: Wan Kamaruzaman (right) launching the report. With him are IIC members (from left) group corporate and human capital development deputy president Datin Paduka Kartini Abdul Manaf, Khazanah Nasional Bhd executive director jiv Sammanthan, Hermes Investment Management director Dr Hans-Christoph Hirt, Private Pension Administrator CEO Datuk Steve Ong, Rita and Aberdéen Islamic Asset Management Sdn Bhd CEO Gerald Ambrose:

## Listed GLCs need to beef up leadership quality

They should also improve on accountability and transparency

By INTAN FARHANA ZAINUL

KUALA LUMPUR: State-owned and govern-ment-linked listed companies should look into improving the quality of their leadership, accountability and transparency.

They should also include a larger number of professional directors on their boards.

These were among the findings of a report launched yesterday by the Institutional Investor Council Malaysia (IIC), a body set up last year to represent the interests of institu-tional investors.

Speaking at the launch of the IIC's first report entitled Investor Stewardship and

Speaking at the launch of the IIC's first report entitled Investor Stewardship and Future Key Priorities, the body's chairman Datuk Wan Kamaruzaman Wan Ahmad said: "The release of this inaugural report marks a significant milestone in IIC's journey towards enhancing governance and investor stewardship in Malaysia".

The report also outlined the current state of

The report also outlined the current state of play of institutional stewardship in Maiaysia, the level of engagement undertaken by its

member organisations and the observations on the corporate governance of the investee companies.

companies.

"Institutional investors, as major participants in the capital market as well as being
emerging capital providers to the economy,
are in a unique strategic position to influence
the standard of corporate governance practices
among their investee companies.

"Recognitive this capital and the providers are the standard of the standard o

es among their investee companies.

"Recognising this fact, it is imperative for institutional investors to step up the manner in which they discharge their stewardship objectives," Wan Kamaruzaman said.

He said active stewardship also required institutions to relook internally at their own governance processes and practices to ensure consistency with the stewardship objectives which they wished to achieve. "This has led to institutional investors being more transparent in their disclosures of stewardship policies and voting guidelines," he said.

As at Dec 31, 2015, Employees Provident Pund, Permodalan Nasional Bhd, Retirement Fund Inc (KWAP), Lembaga Tabung Haji, Khazanah Nasional Bhd, Social Security

Organisation or Socso and Aberdeen Asset Management were managing a total fund size of about RM1.32 trillion.

Of that, about RM524bil was invested in

domestic market, which equivalent to 31% of Bursa Malaysia's market capitalisation of RMI.69 trillion. "As the market moves towards greater self

and market discipline, this industry-led effort bodes well for the capital market and reflects the strong commitment by the IIC to push the investor stewardship agenda forward by playing a leadership role," said Minority Shareholders Watchdog Group (MSWG) chief executive officer Rita Benoy Bushon.

She is also the council member and head of IIC Secretariat. "It's the responsibility of institutional investors to ensure that they play their role for their beneficiaries, such as pensioners.

"When institutional fund invest in compa-nies, they need to ensure that those compa-nies are sustainable in the long run because their investment is for long-term sustainable growth because their investors are retirees, for example," Rita said.