



MINORITY SHAREHOLDER WATCHDOG GROUP
Shareholder Activism and Protection of Minority Interest

8 April 2009

BY FAX/POST

(Fax No. 603-2175 3220)

The Board of Directors
OSK Holdings Berhad
20th Floor, Plaza OSK
Jalan Ampang
50450 Kuala Lumpur

**Attention: Ms Wong Wei Fong
And Ms Lim Lee Kuan**
Joint Company Secretaries

Dear Sirs/Madam

Re: **Nineteenth (19th) Annual General Meeting (AGM) of OSK Holdings Berhad ("OSK" or the "the Company")**

We received the Notice that the Company would hold its 19th AGM on Wednesday, 15 April 2009 at 2.30pm at 11th Floor, Plaza OSK, Jalan Ampang, 50450 Kuala Lumpur.

We would like to raise the following points and queries and would be pleased if you could address it during the AGM as follows :-

1. For the FYE 31 December 2008, we note that OSK Holdings Berhad (or "the Company") and its subsidiaries (collectively known as "the Group") recorded a total revenue of RM812.17 million and a profit after tax of RM138.41 million. This represented a reduction of 34% of the total revenue and 58% of the profit after tax, compared to 2007. The group's profit after tax after minority interest also dropped 53% to RM134.77 million in 2008. Consequently, the Group's EPS dropped from 44.46 sen to 20.77 sen in 2008.

How would the Board view the Group's performance and results for 2009 ? Which are the business segments that the Board expect to sustain performance and earnings of the Group given the adverse changes in the economic conditions and possibly a prolonged period of economic and financial crisis ?

BADAN PENGAWAS PEMEGANG SAHAM MINORITI BERHAD

(Incorporated in Malaysia • Company No: 524989-M)

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2. Ratio of net non-performing loans (NPLs) and financing to net loans and net loans and financing worsened from 0.9% to 1.3% in 2008. What is the Board's view on NPLs this year in view of the deteriorating global economic condition ?
3. What are the reasons and nature of the increase in:-
 - (i) amount owing by foreign securities clearing house and stock exchange from RM18.35 million to RM240.4 million in 2008 ?
 - (ii) other payables from RM12.44 million to RM48.3 million in 2008 ?
 - (iii) amount due from subsidiaries from RM11.49 million to RM30.63 million in 2008?
4. Similar to previous years, the Company is seeking shareholders' approval to authorize the Directors to issue shares in the Company under Section 132D of the Companies Act, 1965.

In previous years, we note that new ordinary shares issued were in relation to exercise of ESOS and exercise of warrants except for 2007, during which new ordinary shares were also issued to Koperasi Permodalan Felda Berhad pursuant to a private placement exercise. What is the plan for this year's share issuance and what is the expected quantum for the share issuance ?

5. The Statement on Corporate Governance stated that the Executive Chairman, Dato' Nik Mohamed Din bin Datuk Nik Yusoff is not a previous CEO of the Company. MSWG believes that the role of the Chairman and the CEO should be separated. In this connection, could you clarify his role as the Executive Chairman ?

At the same time, we would appreciate if the Board could give us a written reply for our record and posting into the website. We also enclose a Pre AGM report for your information.

Thank you.

Yours faithfully



RITA BENOY BUSHON
Chief Executive Officer